

# Heifer International Foundation

Financial Report  
June 30, 2015

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## Independent Auditor's Report

To the Board of Trustees  
Heifer International Foundation

### Report on the Financial Statements

We have audited the accompanying financial statements of Heifer International Foundation, which comprise the statement of financial position as of June 30, 2015 and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a reasonable basis for our audit opinion.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Heifer International Foundation as of June 30, 2015, and the results of its activities and its cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

### Other Matters

The financial statements of Heifer International Foundation, as of and for the year ended June 30, 2014, were audited by other auditors whose report dated September 24, 2014 expressed an unmodified opinion on those statements.

**Report on Supplementary Information**

Our audit was conducted for the purpose of forming an opinion on the financial statements as of and for the year ended June 30, 2015 as a whole. The accompanying supplementary information is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information as of and for the year ended June 30, 2015, has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information as of and for the year ended June 30, 2015 is fairly stated in all material respects in relation to the financial statements as a whole. The supplementary information as of and for the year ended June 30, 2014, was audited by other auditors whose report, dated September 24, 2014, expressed an unmodified opinion on such information in relation to the financial statements as a whole.



Kansas City, Missouri  
October 13, 2015

**Heifer International Foundation**

**Statement of Financial Position  
June 30, 2015 and 2014**

<b>Assets</b>	<b>2015</b>	<b>2014</b>
Cash and cash equivalents	\$ 3,830,774	\$ 4,577,978
Contributions and bequests receivable	346,391	571,705
Note receivable	-	9,008
Prepaid expenses and other assets (Note 1)	542,397	247,991
Investments (Note 2)	94,681,163	90,145,125
Certificate of deposit	469,764	469,083
Property and equipment, net (Note 3)	6,302	19,303
<b>Total assets</b>	<b>\$ 99,876,791</b>	<b>\$ 96,040,193</b>
<b>Liabilities and Net Assets</b>		
Liabilities		
Accounts payable and accrued liabilities	\$ 219,089	\$ 168,710
Annuities payable (Note 4)	4,861,870	4,811,298
Trusts payable (Note 4)	9,197,059	9,275,487
Refundable advances	3,653,479	2,952,855
<b>Total liabilities</b>	<b>17,931,497</b>	<b>17,208,350</b>
<b>Net Assets</b>		
Unrestricted:		
Board designated	8,753,342	8,581,853
Undesignated	(7,220,095)	(6,358,993)
<b>Unrestricted, net</b>	<b>1,533,247</b>	<b>2,222,860</b>
Temporarily restricted (Notes 5 and 9)	5,577,007	6,187,212
Permanently restricted (Notes 5 and 9)	74,835,040	70,421,771
<b>Net assets</b>	<b>81,945,294</b>	<b>78,831,843</b>
<b>Total liabilities and net assets</b>	<b>\$ 99,876,791</b>	<b>\$ 96,040,193</b>

See Notes to Financial Statements.

**Heifer International Foundation**

**Statements of Activities  
Year Ended June 30, 2015**

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Revenue, gains, and other support:				
Contributions:				
General	\$ 365,037	\$ -	\$ 3,494,368	\$ 3,859,405
Annuities and trusts	-	-	435,891	435,891
Investment return (Note 6)	(420,309)	813,277	-	392,968
Change in split interest obligations	-	-	483,010	483,010
Net assets released from restrictions	1,423,482	(1,423,482)	-	-
<b>Total revenue, gains, and       other support</b>	<b>1,368,210</b>	<b>(610,205)</b>	<b>4,413,269</b>	<b>5,171,274</b>
Expenses (Note 7):				
Program services	1,335,400	-	-	1,335,400
Management and general	708,773	-	-	708,773
Fundraising	13,650	-	-	13,650
<b>Total expenses</b>	<b>2,057,823</b>	<b>-</b>	<b>-</b>	<b>2,057,823</b>
<b>Change in net assets</b>	<b>(689,613)</b>	<b>(610,205)</b>	<b>4,413,269</b>	<b>3,113,451</b>
Net assets, beginning of year	2,222,860	6,187,212	70,421,771	78,831,843
Net assets, end of year	\$ 1,533,247	\$ 5,577,007	\$ 74,835,040	\$ 81,945,294

See Notes to Financial Statements.

**Heifer International Foundation**

**Statements of Activities  
Year Ended June 30, 2014**

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Revenue, gains, and other support:				
Contributions:				
General	\$ 968,471	\$ 24,050	\$ 3,863,820	\$ 4,856,341
Annuities and trusts	-	-	340,940	340,940
Investment return (Note 6)	5,460,518	4,347,552	-	9,808,070
Change in split interest obligations	-	-	584,935	584,935
Net assets released from restrictions	1,080,118	(1,080,118)	-	-
<b>Total revenue, gains, and     other support</b>	<b>7,509,107</b>	<b>3,291,484</b>	<b>4,789,695</b>	<b>15,590,286</b>
Expenses (Note 7):				
Program services	1,964,582	-	-	1,964,582
Management and general	617,169	-	-	617,169
Fundraising	11,823	-	-	11,823
<b>Total expenses</b>	<b>2,593,574</b>	<b>-</b>	<b>-</b>	<b>2,593,574</b>
<b>Change in net assets</b>	<b>4,915,533</b>	<b>3,291,484</b>	<b>4,789,695</b>	<b>12,996,712</b>
Net assets, beginning of year	(2,692,673)	2,895,728	65,632,076	65,835,131
Net assets, end of year	<u>\$ 2,222,860</u>	<u>\$ 6,187,212</u>	<u>\$ 70,421,771</u>	<u>\$ 78,831,843</u>

See Notes to Financial Statements.

**Heifer International Foundation**

**Statements of Cash Flows**  
**Years Ended June 30, 2015 and 2014**

	2015	2014
Cash Flows From Operating Activities		
Change in net assets	<b>\$ 3,113,451</b>	<b>\$ 12,996,712</b>
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation and amortization expense	<b>13,001</b>	13,749
Net realized and unrealized loss (gain) on investment portfolio	<b>735,538</b>	(8,636,212)
Change in value of split interest obligations	<b>(483,010)</b>	(584,935)
Contributions of investments	<b>(673,678)</b>	(160,994)
Contributions received restricted for long-term investment	<b>(3,930,259)</b>	(4,204,760)
Changes in operating assets and liabilities:		
Contributions and bequests receivable	<b>225,314</b>	(139,892)
Prepaid expenses and other assets	<b>(294,406)</b>	(608)
Accounts payable and accrued liabilities	<b>50,379</b>	(20,428)
Refundable advances	<b>700,624</b>	363,564
Annuities and trusts payable	<b>2,195,073</b>	2,767,559
<b>Total adjustments</b>	<b>(1,461,424)</b>	<b>(10,602,957)</b>
<b>Net cash provided by operating activities</b>	<b>1,652,027</b>	<b>2,393,755</b>
Cash Flows From Investing Activities		
Purchase of investments and certificate of deposit	<b>(34,265,147)</b>	(46,888,524)
Proceeds from disposition of investments	<b>29,666,568</b>	44,018,621
<b>Net cash (used in) investing activities</b>	<b>(4,598,579)</b>	<b>(2,869,903)</b>
Cash Flows From Financing Activities		
Contributions restricted for annuities and trusts	<b>435,891</b>	340,940
Contributions restricted for endowments	<b>3,494,368</b>	3,863,820
Payments on split interest obligations	<b>(1,739,919)</b>	(1,665,393)
Payments received on note receivable	<b>9,008</b>	57,968
<b>Net cash provided by financing activities</b>	<b>2,199,348</b>	<b>2,597,335</b>
<b>Increase (decrease) in cash and cash equivalents</b>	<b>(747,204)</b>	<b>2,121,187</b>
Cash and Cash Equivalents		
Beginning of year	<b>4,577,978</b>	2,456,791
End of year	<b>\$ 3,830,774</b>	<b>\$ 4,577,978</b>

See Notes to Financial Statements.

## Heifer International Foundation

### Notes to Financial Statements

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#### Note 1. Nature of Operations and Summary of Significant Accounting Policies

**Nature of operations:** Heifer International Foundation (the Foundation) is a nonprofit organization whose mission is to build an endowment to generate ongoing support for the work of Heifer Project International (HPI), to educate people on how planned charitable giving supports HPI's work, and to serve as a fiduciary for the Foundation's donors. The Foundation's office is located in Little Rock, Arkansas.

**Cash equivalents:** The Foundation considers all liquid investments with original maturities of three months or less to be cash equivalents. At June 30, 2015 and 2014, cash equivalents consisted primarily of money market funds.

**Investments and investment return:** Investments are carried at fair value determined by quoted prices, as available. Donated investments are initially valued at the fair value at time of donation. Investment return includes dividends, interest, and other investment income, net of investment management fees; realized and unrealized gains and losses on investments carried at fair value; and realized gains and losses on other investments.

Investment income and appreciation on permanently restricted net assets is generally reported as temporarily restricted until these funds are appropriated for expenditure, generally when requested for spending by the ultimate recipient. Investment income and appreciation on donor-restricted endowment funds whose fair value has fallen below the fair value of the original gift are reported as unrestricted until such deficiency is eliminated. Other investment return is reflected in the statements of activities as unrestricted.

The Foundation maintains pooled investment accounts for its endowments. Investment income, and realized and unrealized gains and losses from securities in the pooled investment accounts, are allocated monthly to the individual endowments based on the relationship of the fair value of each endowment to the total fair value of the pooled investment accounts, as adjusted for additions to or deductions from those accounts.

**Certificates of deposit:** Certificates of deposit have original maturities greater than one year and are reported at fair value based on quoted market prices for those or similar investments.

**Contributions and bequests receivable:** Contributions and bequests receivable are stated at the amount due from donors or other parties. Bequests are reported when the Foundation is named as beneficiary of an insurance policy upon death of the insured. The Foundation provides an allowance for receivables in which collection is doubtful. The allowance is based upon a review of outstanding receivables and specific knowledge of the circumstances surrounding the receivable. An allowance was not deemed necessary as of June 30, 2015 and 2014. As most contributions receivable consist of bequests, amounts due to the Foundation are paid upon settlement of the estate. Receivables are written off based on the specific circumstances of the related receivable.

## Heifer International Foundation

### Notes to Financial Statements

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#### Note 1. Nature of Operations and Summary of Significant Accounting Policies (Continued)

**Property and equipment:** Property and equipment are recorded at cost for purchased assets and estimated fair value based on an independent appraisal as of the date of the contribution for contributed assets. The Foundation capitalizes all expenditures for property and equipment in excess of \$5,000. Property and equipment is depreciated on a straight-line basis over the estimated useful life of each asset. The estimated useful lives of the assets are:

	<u>Years</u>
Leasehold improvements	5
Furniture	5
Computer equipment and software	3

**Other assets:** Included in prepaid expenses and other assets is land held for sale which represents land contributed to the Foundation held for future sale. The land was recorded at the appraised value on the date of the gift. At June 30, 2015, the land is measured at the lower of fair market value less estimated cost to sell or carrying value. The land was subsequently sold on July 2, 2015. Total consideration received for the land was \$300,000.

**Net assets classification:** The Foundation distinguishes between unrestricted, temporarily restricted, and permanently restricted net assets and changes in net assets in the accompanying financial statements. A description of these net asset classifications is as follows:

**Unrestricted net assets:** Net assets are classified as unrestricted if they are not subject to donor-imposed stipulations and are available to support the operations of the Foundation.

**Unrestricted Board-designated net assets:** Net assets that are classified as unrestricted, as they are not subject to donor-imposed stipulations but the Foundation's Board has designated to be used for programs in certain countries.

**Temporarily restricted net assets:** Temporarily restricted net assets include gifts and investment income and gains that can be expended but for which restrictions have not been met. Those restrictions include time and purpose restrictions imposed by donors, and restrictions imposed by law that restricts net investment income and gains until appropriated for expenditure.

**Permanently restricted net assets:** Permanently restricted net assets have been restricted by donors to be maintained by the Foundation in perpetuity.

**Contributions:** Gifts of cash and other assets are classified and reported in the appropriate restriction category based upon the existence or absence of donor restrictions.

**Spending policy:** The Foundation's spending is governed by the Uniform Prudent Management of Institutional Funds Act (UPMIFA), which was approved by the Uniform Law Commission to serve as a guideline for states to use in enacting legislation. The state of Arkansas has enacted UPMIFA, which requires nonprofit foundations with donor-restricted endowed funds to follow certain standards when making investment and spending policy decisions.

## Heifer International Foundation

### Notes to Financial Statements

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#### Note 1. Nature of Operations and Summary of Significant Accounting Policies (Continued)

**Income tax status:** The Foundation is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for income taxes has been made in the accompanying financial statements. Uncertain tax positions, if any, are recorded in accordance with Financial Accounting Standards Board (FASB) *Accounting Standards Codification* (ASC) 740, Income Taxes, which requires the recognition of a liability for tax positions taken that do not meet the more-likely-than-not standard that the position will be sustained upon examination by the taxing authorities. There is no liability for uncertain tax positions recorded at June 30, 2015 or 2014.

Forms 990 filed by the Foundation are subject to examination by the Internal Revenue Service (IRS) up to three years from the extended due date of each return. Generally, the Foundation is no longer subject to income tax examinations by the U.S. federal, state and local tax authorities for years 2011 and prior.

**Fair value of financial instruments:** The estimated fair values of the Foundation's short-term financial instruments, including receivables and payables arising in the ordinary course of business, approximate their individual carrying amounts due to the relatively short period of time between their origination and expected realization. The Foundation's estimate of the fair value of investments and split interest agreement liabilities is further described in Note 2.

**Functional allocation of expenses:** The costs of supporting the various programs and other activities have been summarized on a functional basis in the statements of activities. Certain costs have been allocated among the program, management and general, and fundraising categories based on time studies and other methods.

**Use of estimates:** The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses, gains, losses, and other changes in net assets during the reporting period. Actual results could differ from those estimates.

**Fundraising costs:** Fundraising costs are expensed as incurred.

**Significant estimates and concentrations:** Accounting principles generally accepted in the United States of America (GAAP) require disclosure of certain significant estimates and current vulnerabilities due to certain concentrations. Those matters include the following:

*Split interest obligations:* The Foundation has entered into a number of split interest obligations that require estimation of the liability. The methods used in estimating these liabilities are discussed in Note 4. Events could occur that would materially change this estimated liability in the near term.

*Investments:* The Foundation has significant investments in securities, which are subject to price fluctuations. This risk is mitigated through a diversified portfolio and regular monitoring procedures.

## Heifer International Foundation

### Notes to Financial Statements

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#### Note 1. Nature of Operations and Summary of Significant Accounting Policies (Continued)

**Recent accounting pronouncements:** Accounting Standards Update (ASU) 2015-07, Fair Value Measurement (Topic 820): Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent)—This ASU removed the requirement to categorize within the fair value hierarchy investments for which fair values are measured at NAV using the practical expedient. Removing those investments from the fair value hierarchy not only eliminates the diversity in practice in how investments measured at NAV (or its equivalent) with future redemption dates are classified, but also ensures that all investments categorized in the fair value hierarchy are classified using a consistent approach. For all non-public entities, the ASU is effective for fiscal years beginning after December 15, 2016, and interim periods within those fiscal years. A reporting entity should apply the amendments retrospectively to all periods presented. Early application is permitted. The Foundation has elected early adoption of this ASU for the years ended June 30, 2015 and 2014.

**Subsequent events:** The Foundation has evaluated events that occurred after June 30, 2015, but prior to October 13, 2015, the date the financial statements were issued. The Foundation did not identify any events or transactions during this period of time that require recognition or disclosure in the financial statements for the year ended June 30, 2015.

#### Note 2. Fair Value of Financial Instruments

**Fair value measurements:** The Foundation accounts for financial instruments using the standards included in Financial Accounting Standards Board (FASB) *Accounting Standards Codification (ASC) 820* topic, Fair Values Measurements and Disclosures (*ASC 820*). This topic provides a framework for measuring fair value under generally accepted accounting principles and applies to all financial instruments that are being measured and reported on a fair value basis.

As defined in the *ASC 820*, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, the Foundation uses various methods including market, income, and cost approaches. Based on these approaches, the Foundation often utilizes certain assumptions that market participants would use in pricing the asset or liability, including assumptions about risk and/or the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market corroborated, or generally unobservable inputs. The Foundation utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. Based on the observability of the inputs used in the valuation techniques, the Foundation is required to provide the following information according to the fair value hierarchy. The fair value hierarchy ranks the quality and reliability of the information used to determine fair values.

Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories:

Level 1: Valuations for assets and liabilities traded in active exchange markets, such as the New York Stock Exchange. Level 1 also includes United States agency securities, municipal bonds, and federal agency mortgage-backed securities, which are traded by dealers or brokers in active markets. Valuations are obtained from readily available pricing sources for market transactions involving identical assets or liabilities.

Level 2: Valuations for assets and liabilities traded in less active dealer or broker markets. Valuations are obtained from third party pricing services for identical or similar assets or liabilities.

## Heifer International Foundation

### Notes to Financial Statements

#### Note 2. Fair Value of Financial Instruments (Continued)

Level 3: Valuations for assets and liabilities that are derived from other valuation methodologies, including option pricing models, discounted cash flow models, and similar techniques, and not based on market exchange, dealer, or broker traded transactions. Level 3 valuations incorporate certain assumptions and projections in determining the fair value assigned to such assets or liabilities.

For the years ended June 30, 2015 and 2014, the application of valuation techniques applied to similar assets and liabilities has been consistent. The following is a description of the valuation methodologies used for instruments measured at fair value.

**Investment securities:** The fair value of investment securities is the market value based on quoted market prices when available, or market prices provided by recognized broker dealers. If listed prices or quotes are not available, fair value is based upon externally developed models that use unobservable inputs due to the limited market activity of the instrument. For the years ended June 30, 2015 and 2014, securities held by the Foundation are classified as Level 1 and Level 2.

**Annuities and trusts payable:** The fair value of annuities and trusts payable is valued at respective present values, based on the life expectancies of any live beneficiaries.

The following table summarizes assets and liabilities measured at fair value on a recurring basis as of June 30, 2015 and 2014, segregated by the level of the valuation inputs within the fair value hierarchy utilized to measure fair value:

	June 30, 2015			
	Level 1	Level 2	Level 3	Total
Investment:				
Common stock:				
Small cap	\$ 8,059,570	\$ -	\$ -	\$ 8,059,570
Large cap	11,297,708	-	-	11,297,708
Preferred Stock	411,148	-	-	411,148
Mutual funds	25,583,474	-	-	25,583,474
U.S. agency securities	4,679,552	-	-	4,679,552
Corporate bonds	14,446,243	65,839	-	14,512,082
Municipal bonds	246,150	844,997	-	1,091,147
Mortgage-backed securities	2,493,687	3,671,212	-	6,164,899
Pooled investments—				
mutual funds	-	13,850,043	-	13,850,043
Alternative Investments:				
Limited partnerships	-	-	-	8,610,558
Limited liability company	-	-	-	420,982
Total investments	\$ 67,217,532	\$ 18,432,091	\$ -	\$ 94,681,163
Annuities payable	\$ -	\$ -	\$ 4,861,870	\$ 4,861,870
Trusts payable	\$ -	\$ -	\$ 9,197,059	\$ 9,197,059

**Heifer International Foundation**

**Notes to Financial Statements**

**Note 2. Fair Value of Financial Instruments (Continued)**

	June 30, 2014			
	Level 1	Level 2	Level 3	Total
Investment:				
Common stock:				
Small cap	\$ 6,738,067	\$ -	\$ -	\$ 6,738,067
Large cap	9,647,286	-	-	9,647,286
International equities	12,665,140	-	-	12,665,140
Preferred Stock	336,742	-	-	336,742
Mutual funds	27,228,088	-	-	27,228,088
U.S. agency securities	3,876,858	-	-	3,876,858
Corporate bonds	11,851,685	1,774,764	-	13,626,449
Municipal bonds	-	1,092,043	-	1,092,043
Mortgage-backed securities	1,436,839	5,293,966	52,382	6,783,187
Real estate	-	-	319,000	319,000
Alternative Investments:				
Limited partnerships	-	-	-	7,782,820
Limited liability companies	-	-	-	49,445
Total investments	<u>\$ 73,780,705</u>	<u>\$ 8,160,773</u>	<u>\$ 371,382</u>	<u>\$ 90,145,125</u>
Annuities payable	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,811,298</u>	<u>\$ 4,811,298</u>
Trusts payable	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 9,275,487</u>	<u>\$ 9,275,487</u>

The changes in Level 3 assets measured at fair value on a recurring basis as of June 30, 2015, are summarized as follows:

	Annuities Payable	Trusts Payable	Mortgage Backed Securities	Real Estate
Balance, July 1, 2014	\$ 4,811,298	\$ 9,275,487	\$ 52,382	\$ 319,000
Gifts	298,713	664,838	-	-
Sales/distributions	(629,331)	(1,110,588)	(52,851)	(319,000)
Realized and unrealized gains	381,190	367,322	469	-
Balance, June 30, 2015	<u>\$ 4,861,870</u>	<u>\$ 9,197,059</u>	<u>\$ -</u>	<u>\$ -</u>

## Heifer International Foundation

### Notes to Financial Statements

#### Note 2. Fair Value of Financial Instruments (Continued)

The changes in Level 3 assets measured at fair value on a recurring basis as of June 30, 2014, are summarized as follows:

	Annuities Payable	Trusts Payable	Mortgage Backed Securities	Real Estate
Balance, July 1, 2013	\$ 4,953,139	\$ 8,616,416	\$ 70,793	\$ 568,500
Gifts	181,880	162,327	-	-
Sales/distributions	(652,381)	(1,013,012)	(18,596)	(249,500)
Realized and unrealized gains	328,660	1,509,756	185	-
Balance, June 30, 2014	<u>\$ 4,811,298</u>	<u>\$ 9,275,487</u>	<u>\$ 52,382</u>	<u>\$ 319,000</u>

The following table sets forth additional disclosures of the Foundation's investments whose fair value is estimated using net asset value per share (or its equivalent) as of June 30, 2015 and 2014:

Investment	Fair Value at June 30, 2015	Unfunded Commitment	Redemption Frequency	Redemption Notice Period
Limited Partnerships (A):				
Molpus Woodlands Fund III LP	\$ 6,026,519	\$ -	N/A	N/A
HarbourVest Partners Fund IX LP	2,444,051	2,642,500	N/A	N/A
Edgewater Private Equity Fund III, LP	139,988	-	N/A	N/A
Limited Liability Company (B):				
Alwin LLC	44,217	-	N/A	N/A
Legacy Venture VII LLC	376,765	1,365,000	N/A	N/A
	<u>\$ 9,031,540</u>	<u>\$ 4,007,500</u>		

  

Investment	Fair Value at June 30, 2014	Unfunded Commitment	Redemption Frequency	Redemption Notice Period
Limited Partnerships (A):				
Molpus Woodlands Fund III LP	\$ 6,159,687	\$ -	N/A	N/A
HarbourVest Partners Fund IX LP	1,482,948	3,625,000	N/A	N/A
Edgewater Private Equity Fund III, LP	140,185	-	N/A	N/A
Limited Liability Company (B):				
Alwin LLC	49,445	-	N/A	N/A
	<u>\$ 7,832,265</u>	<u>\$ 3,625,000</u>		

(A) These limited partnerships have different investment objectives. The largest focuses on timberland investments and the others in private equity companies and other limited partnerships.

(B) Legacy Venture LLC invests in a select group of top venture capital funds that in turn invest in promising companies and Alwin LLC was formed for the purposes of owning, operating and developing real property.

## Heifer International Foundation

### Notes to Financial Statements

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#### Note 2. Fair Value of Financial Instruments (Continued)

In addition, the Foundation has committed to an investment in a limited partnership focused on real estate investments; however, as of both June 30, 2015 and 2014, the Foundation had not funded this investment. In connection with the alternative investments noted above, the Foundation is obligated under the investment contracts to advance funding up to contractual levels, upon call by the general partner. The remaining commitments to be funded, which include commitments to unfunded partnerships, were \$7,757,500 and \$7,375,000 at June 30, 2015 and 2014, respectively.

#### Note 3. Property and Equipment

Property and equipment at June 30, consisted of the following:

	2015	2014
Computers and other equipment	\$ 6,298	\$ 35,818
Software	26,351	30,095
Furniture	45,458	45,458
Leasehold improvements	20,000	20,000
	<u>98,107</u>	<u>131,371</u>
Less accumulated depreciation and amortization	(91,805)	(112,068)
Property and equipment, net	<u>\$ 6,302</u>	<u>\$ 19,303</u>

#### Note 4. Annuities and Trusts Payable

The Foundation has been the recipient of gift annuities that require future payments to the donor or their named beneficiaries. The contributed assets received from the donor are recorded at fair value. The Foundation had a liability at June 30, 2015 and 2014, of \$4,861,870 and \$4,811,298, respectively, which represents the present value of the estimated future annuity obligations. The liability has been determined using mortality tables and the applicable federal rate in effect at the time the contribution was made. In accordance with state regulations regarding annuities, the Foundation maintains an annuity reserve to ensure assets are available to meet annuity obligations. Assets of the annuity reserve are included in cash and cash equivalents, interest receivable, investments, and certificate of deposit on the statement of financial position as of June 30, 2015 and 2014, for a total reserve balance of approximately \$7,570,000 and \$7,396,000, respectively.

The Foundation administers various charitable remainder trusts. A charitable remainder trust provides for the payment of distributions to the grantor or other designated beneficiaries over the designated beneficiary's lifetime or a stated term. At the end of the trust's term, a portion or all of the remaining assets are available for the Foundation's use based upon the donor's designation at the time of the establishment of the trust. The portion of the trust attributable to the future interest of the Foundation is recorded in the statement of activities as permanently restricted contributions in the period the trust is established. Assets held in the charitable remainder trusts are recorded at fair value in the Foundation's statement of financial position. On an annual basis, the Foundation revalues the liability to make distributions to the designated beneficiaries based on actuarial assumptions. The present value of the estimated future payments is calculated using the applicable IRS Section 752 federal interest rate in effect at the time of the contribution and applicable mortality tables. At June 30, 2015 and 2014, the Foundation had recorded \$9,197,059 and \$9,275,487, respectively, in trust liabilities due to the beneficiaries for the remainder of the stated or expected term of the trust.

## Heifer International Foundation

### Notes to Financial Statements

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#### Note 4. Annuities and Trusts Payable (Continued)

In addition, the Foundation calculates the liability for any portion of the remaining assets of the trust or annuity's term that is due to other organizations. This liability is recorded by the Foundation as refundable advances. The portion of refundable advances related to trust and annuity agreements was approximately \$3,127,000 and \$2,447,000 as of June 30, 2015 and 2014, respectively. The remaining balance in refundable advances on the accompanying statement of financial position relates to interest-free loans, agency funds, and advised gift funds.

#### Note 5. Net Assets

**Temporarily restricted net assets:** Temporarily restricted net assets at June 30 are available to HPI for the following purposes and represent unappropriated earnings on permanent endowments:

	2015	2014
Countries and international programs	\$ 1,176,986	\$ 1,383,462
Country matching	260,664	290,003
HPI ranch and farm operation	120,810	141,143
Animals	318,391	379,034
Training	178,728	189,673
Education	216,735	244,675
Women in livestock development program	114,665	132,682
Other HPI activities	3,190,028	3,426,540
Total	<u>\$ 5,577,007</u>	<u>\$ 6,187,212</u>

**Permanently restricted net assets:** Permanently restricted net assets of which the income is expendable to support at June 30 are restricted to:

	2015	2014
Any activity of the Foundation or HPI	\$ 62,753,553	\$ 58,622,583
Countries and international programs	5,214,775	5,108,839
Country matching	2,650,857	2,650,857
HPI ranch and farm operation	549,202	549,202
Animals	1,388,124	1,381,405
Training	118,609	118,609
Education	580,319	579,879
Women in livestock development program	406,468	400,848
Other	1,173,133	1,009,549
Total	<u>\$ 74,835,040</u>	<u>\$ 70,421,771</u>

## Heifer International Foundation

### Notes to Financial Statements

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#### Note 5. Net Assets (Continued)

**Net assets released from restrictions:** Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors, for the years ended June 30.

	2015	2014
Purpose restrictions accomplished:		
Countries and international programs	\$ 330,324	\$ 291,773
Country matching	44,613	47,000
HPI ranch and farm operations	31,143	26,976
Animals	93,958	86,500
Training	16,785	17,091
Education	43,553	41,958
Women in livestock development program	27,799	24,047
Other	76,500	66,856
Endowment income appropriated	758,807	477,917
Total	<u>\$ 1,423,482</u>	<u>\$ 1,080,118</u>

#### Note 6. Investment Return

Total investment return for the years ended June 30, 2015 and 2014, is comprised of the following:

	2015	2014
Interest and dividend income	\$ 1,604,771	\$ 1,676,534
Net realized and unrealized returns on investments reported at fair value	(735,538)	8,636,212
Investment management fee	(476,265)	(504,676)
	<u>\$ 392,968</u>	<u>\$ 9,808,070</u>

## Heifer International Foundation

### Notes to Financial Statements

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#### Note 7. Related Party Transactions

The Foundation and HPI are financially interrelated organizations. HPI authorizes the Foundation to solicit contributions on its behalf. In the absence of donor restrictions, the Foundation has discretionary control over the amounts and timing of its distributions to HPI.

The Foundation incurs various program related costs during the year. The most significant of these costs are contributions to HPI. The Foundation's contributions to HPI during the years ended June 30 are reported in the Foundation's financial statements as program services as follows:

	2015	2014
Unrestricted	\$ 501,375	\$ 1,074,479
Contributions temporarily restricted for:		
Countries and international programs	380,832	390,452
Education properties operations and maintenance	31,116	33,004
Education and training	35,946	34,854
Country matching	133,744	143,016
Other purposes	102,556	100,694
	<u>\$ 1,185,569</u>	<u>\$ 1,776,499</u>

The Foundation and HPI both receive contributions in the form of testamentary bequests wherein HPI is named a beneficiary. HPI may at their discretion transfer undesignated bequests where HPI is listed as the beneficiary to the Foundation, unless otherwise restricted by the donor. A portion of these bequests were transferred to the Foundation and recorded by the Foundation as contributions to permanently restricted endowments amounting to \$2,813,177 and \$2,739,329 for the years ended June 30, 2015 and 2014, respectively.

In addition, the Foundation has contracted for services from HPI, such as access to certain information systems and support, marketing services, and processing of payroll and accounts payable. The Foundation paid HPI \$15,833 and \$19,596 for providing these services during the years ended June 30, 2015 and 2014, respectively. In October 2010, the Foundation entered into a lease agreement with HPI, with a term of three years and options to extend for up to an additional four years. In accordance with the lease agreement, the Foundation paid \$36,193 and \$36,017 in rent expense for the years ended June 30, 2015 and 2014, respectively.

The Foundation's board of trustees has agreed to make available up to \$8 million or 10 percent of endowment assets, whichever is greater, as a line of credit to HPI, as of June 30, 2015. The amount available as a line of credit to HPI as of June 30, 2015 was \$8 million. Draws against the line accrue interest at an agreed upon interest rate no greater than prime as set by Regions Bank. During the years ended June 30, 2015 and 2014, HPI made no draws under the line of credit arrangement, and therefore, paid no interest to the Foundation.

#### Note 8. Retirement Plans

The Foundation sponsors a defined contribution retirement plan (the Plan) that covers substantially all employees of the Foundation. The employer contributions to the Plan are discretionary. The Foundation contributed \$31,228 and \$21,444 to the Plan for the years ended June 30, 2015 and 2014, respectively.

## Heifer International Foundation

### Notes to Financial Statements

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#### Note 9. Endowments

The Foundation accounts for endowments using the standards included in the *Not-for-Profit Entities* topic of the Codification, as well as UPMIFA.

As of June 30, 2015 and 2014, the Foundation administers approximately 1,000 endowments, most of which are donor-restricted endowment funds and the remainder are funds designated by the board of trustees to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the board of trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

**Interpretation of relevant law:** The board of trustees of the Foundation has interpreted UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the board of trustees of the Foundation in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. The duration and preservation of the fund
2. The purposes of the organization and the donor-restricted endowment fund
3. General economic conditions
4. The possible effect of inflation and deflation
5. The expected total return from income and the appreciation of investments
6. Other resources of the organization
7. The investment and spending policies of the organization

Endowment net asset composition by type of fund as of June 30, 2015, is as follows:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment funds and related earnings	\$ (13,597,702)	\$ 5,577,007	\$ 72,209,248	\$ 64,188,553
Board-designated endowment funds and related earnings	8,753,344	-	-	8,753,344
Total endowment	<u>\$ (4,844,358)</u>	<u>\$ 5,577,007</u>	<u>\$ 72,209,248</u>	<u>\$ 72,941,897</u>

## Heifer International Foundation

### Notes to Financial Statements

#### Note 9. Endowments (Continued)

Changes in endowment net assets for the year ended June 30, 2015, are as follows:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment net assets, beginning of year	\$ (5,000,171)	\$ 6,187,211	\$ 68,602,307	\$ 69,789,347
Investment return	818,978	813,278	-	1,632,256
Contributions	-	-	3,606,941	3,606,941
Current year board designations	365,037	-	-	365,037
Appropriations of endowment assets for expenditures	(1,028,202)	(1,423,482)	-	(2,451,684)
Endowment net assets, end of year	\$ (4,844,358)	\$ 5,577,007	\$ 72,209,248	\$ 72,941,897

Endowment net asset composition by type of fund as of June 30, 2014, is as follows:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment funds and related earnings	\$ (13,582,025)	\$ 6,187,211	\$ 68,602,307	\$ 61,207,493
Board-designated endowment funds and related earnings	8,581,854	-	-	8,581,854
Total endowment	\$ (5,000,171)	\$ 6,187,211	\$ 68,602,307	\$ 69,789,347

Changes in endowment net assets for the year ended June 30, 2014, are as follows:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment net assets, beginning of year	\$ (9,805,535)	\$ 2,895,728	\$ 64,526,248	\$ 57,616,441
Investment return	5,768,072	4,347,551	-	10,115,623
Contributions	-	-	4,076,059	4,076,059
Current year board designations	968,471	-	-	968,471
Appropriations of endowment assets for expenditures	(1,931,179)	(1,056,068)	-	(2,987,247)
Endowment net assets, end of year	\$ (5,000,171)	\$ 6,187,211	\$ 68,602,307	\$ 69,789,347

**Funds with deficiencies:** From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Foundation to retain as a fund of perpetual duration. In accordance with GAAP, deficiencies of this nature that are reported in unrestricted net assets was \$13,597,702 and \$13,582,025 as of June 30, 2015 and 2014, respectively. This deficiency resulted from unfavorable market fluctuations that occurred in previous years.

## Heifer International Foundation

### Notes to Financial Statements

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#### Note 9. Endowments (Continued)

**Risk objectives and risk parameters:** The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of attributed earnings to HPI and to support the current and future operations of the Foundation. Endowment assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity. Under this policy, as approved by the board of trustees, the endowment assets are invested in a manner that is intended to produce an average annual return, net of investment manager fees and after inflation, which will grow the investment over a reasonable time period and preserve the purchasing power of the assets. Actual returns in any given year may vary from this objective.

**Strategies employed for achieving objectives:** To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

**Spending policy and how the investment objectives relate to spending policy:** The Foundation has a policy of making available for appropriation 5 percent of the average market value of the income producing assets in restricted use endowments as attributed income to HPI for the immediately following fiscal year. Average market value is calculated based on the market value as of the three preceding calendar year-ends. Additionally, the Foundation funded its operating budget for the years ended June 30, 2015 and 2014, with no more than 3.225 percent and 3.68 percent, respectively, of the three-year rolling average of the calendar year-end market value of undesignated endowment funds. Further, the Foundation made available 2.775 percent and 2.82 percent for distribution to HPI for the years ended June 30, 2015 and 2014, respectively from undesignated endowment funds. In establishing this policy, the Foundation considered the long-term expected return and goals of the endowment. This policy can be revised at the discretion of the board of trustees.

**Heifer International Foundation**

**Supplementary Schedule of Functional Expenses  
For Year Ended June 30, 2015**

	Program Services	Management and General	Fundraising	Total Expenses
Salaries and wages	\$ 61,506	\$ 355,667	\$ 1,398	\$ 418,571
Employee benefits	17,653	103,849	560	122,062
<b>Total salaries, wages and related expenses</b>	79,159	459,516	1,958	540,633
Disbursements to HPI	1,185,569	-	-	1,185,569
Supplies, printing, and promotion	16,746	26,816	9,899	53,461
Travel, conference and meetings	27,555	40,981	-	68,536
Professional and consulting	7,966	51,954	240	60,160
Equipment rental and maintenance	2,295	6,675	30	9,000
Occupancy costs	6,217	29,410	566	36,193
Facility costs	323	2,104	-	2,427
Depreciation	2,234	10,564	203	13,001
Support and other service	6,541	74,831	754	82,126
Personnel expenses	795	5,922	-	6,717
<b>Total</b>	<b>\$ 1,335,400</b>	<b>\$ 708,773</b>	<b>\$ 13,650</b>	<b>\$ 2,057,823</b>

**Heifer International Foundation**

**Supplementary Schedule of Functional Expenses  
For Year Ended June 30, 2014**

	Program Services	Management and General	Fundraising	Total Expenses
Salaries and wages	\$ 98,273	\$ 311,033	\$ -	\$ 409,306
Employee benefits	23,607	74,416	-	98,023
<b>Total salaries, wages and related expenses</b>	121,880	385,449	-	507,329
Disbursements to HPI	1,776,499	-	-	1,776,499
Supplies, printing, and promotion	19,419	25,695	10,089	55,203
Travel, conference and meetings	14,747	22,136	-	36,883
Professional and consulting	3,991	68,412	225	72,628
Equipment rental and maintenance	314	963	19	1,296
Occupancy costs	9,300	29,032	520	38,852
Depreciation	4,812	8,937	-	13,749
Support and other service	12,211	68,791	970	81,972
Personnel expenses	1,409	7,754	-	9,163
<b>Total</b>	<b>\$ 1,964,582</b>	<b>\$ 617,169</b>	<b>\$ 11,823</b>	<b>\$ 2,593,574</b>

## Heifer International Foundation

### Supplementary Schedules of Annuity Reserve Assets

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The following disclosures were made in accordance with the disclosure requirements of the Arkansas Code of 1987 Annotated Official Edition 23-63-201. At June 30, 2015, the Foundation's charitable gift annuities were comprised of the following:

The annuity reserve assets included the following:

Money market funds	\$ 63,458
Interest and dividends receivable	58,791
U.S. Treasury securities	1,530,364
Preferred stocks	110,308
Municipal bonds	554,730
Mortgage-backed securities	850,351
Corporate bonds	3,883,259
Mutual funds	234,783
Certificate of deposit	<u>284,323</u>
<b>Annuity reserve assets</b>	<b>7,570,367</b>

Annuities payable	<u>(4,861,870)</u>
<b>Annuity surplus</b>	<b><u>\$ 2,708,497</u></b>

At June 30, 2014, the Foundation's charitable gift annuities were comprised of the following:

The annuity reserve assets included the following:

Money market funds	\$ 58,074
Interest and dividends receivable	61,343
U.S. Treasury securities	937,965
Preferred stocks	85,442
Municipal bonds	554,484
Mortgage-backed securities	1,429,290
Corporate bonds	3,787,583
Mutual funds	197,405
Certificate of deposit	<u>284,486</u>
<b>Annuity reserve assets</b>	<b>7,396,072</b>

Annuities payable	<u>(4,811,298)</u>
<b>Annuity surplus</b>	<b><u>\$ 2,584,774</u></b>

The Foundation has elected the reserve valuation method for establishing its annuity reserves.

